LIST OF RESPONDENTS REQUEST FOR PROPOSAL NUMBER 113287 O3 Child Welfare Strategy Consultant Proposal Opening: September 27, 2022

Proposals were submitted by the following:

- Alia
- The Stephen Group
- Alvarez & Marsal
- Health Management Associates
- Public Consulting Group
- SafeGenerations
- Ernst & Young

"No Bids" were submitted by the following:

None

"Invalid Proposals" were submitted by the following:

- Chapin Hall
 - Incomplete Submission